

Final Project 1

Code: MGM 496-PMG496

Project Template

Faculty of Management
Midocean University

Midocean University

Faculty of Management

Department/ Specialization



An In-depth Analysis of Project Scope Management and its Impact on Project Success

Project title

Nujud Hussain Alharbi

Student name

.....

Graduation Project – 1

Faculty of Management - Midocean University

Supervisor

Dr.

Faculty member- Faculty of management- Midocean University

Date of submission – number of Semester

Table of Contents

1. Chapter 1: Introduction	3
1.1. Research Background.....	4
1.2. Research Problem	5
1.2.1. Theoretical Gaps	5
1.2.2. Practical Gaps	5
1.3. Research Significance	5
1.3.1. At the theoretical level	5
1.3.2. At the practical level	5
1.4. Research Questions	6
1.5. Research Objectives	6
1.6. Research Hypotheses	6
1.7. Research Model	6
1.8. Research Methodology.....	7
1.9. Scope of The Study	7
1.10. The Suggested Project Structure	7
2. Chapter 2: Literature Review	8
2.1. Introduction	9
2.2. The independent variable	9
2.3. The dependent variable	9
2.4. The relationship between the independent and the dependent variables	9
2.5. Conclusion.....	10
References	10

1. Chapter 1: Introduction

1.1. Research Background

Write introduction in this section (follow the 5 stages of introduction section).

From 2 to 3 pages

This section includes ONLY paragraphs

1.2. Research Problem

Write brief introduction to this section (paragraph)

This section divided into two sub-sections

1.2.1. Theoretical Gaps

1.2.2. Practical Gaps

This section ends with the main research question

1.3. Research Significance

In this section, the student should clarify the importance of the study at the theoretical level, and the empirical level

1.3.1. At the theoretical level

1.3.2. At the practical level

1.4. Research Questions

1.5. Research Objectives

1.6. Research Hypotheses

1.7. Research Model

1.8. Research Methodology

1.9. Scope of The Study

1.10. The Suggested Project Structure

2.Chapter 2: Literature Review

2.1. Introduction

Brief introduction for the chapter

2.2. The independent variable

2.3. The dependent variable

2.4. The relationship between the independent and the dependent variables

2.5. Conclusion

References

2. Chapter 2: Literature Review

2.1. Introduction

This chapter provides a critical review of the existing literature on Project Scope Management (PSM) and its influence on project success. Rather than only presenting definitions, this section analyzes and compares previous studies to highlight key themes, agreements, and gaps. The aim is to build a strong theoretical foundation that supports the research model and justifies the study.

2.2. The independent variable

Project Scope Management (PSM) is widely recognized as a fundamental knowledge area in project management. According to PMI, it includes planning, definition, validation, and control processes. Several researchers agree that effective scope planning establishes clear guidelines, while scope definition and WBS improve clarity and task breakdown. However, studies also highlight that organizations often fail in implementation due to weak communication and limited stakeholder involvement. This shows that the effectiveness of PSM depends not only on processes but also on execution quality.

2.3. The dependent variable

Project success has evolved from the traditional focus on time, cost, and scope to a broader concept that includes stakeholder satisfaction, quality, and strategic value. Some studies emphasize measurable outcomes, while others focus on perceived success from stakeholders. This variation indicates that project success is subjective and multidimensional, requiring a balanced evaluation approach.

2.4. The relationship between the independent and the dependent variables

Most literature confirms a strong positive relationship between Project Scope Management and project success. Effective scope management reduces ambiguity, prevents scope creep, and improves resource allocation. However, some studies argue that this relationship is influenced by external factors such as project complexity and stakeholder engagement. Therefore, while PSM is critical, its impact varies depending on the project environment.

2.5. Conclusion

In conclusion, the literature confirms that Project Scope Management is essential for achieving project success. However, gaps remain in understanding how contextual factors influence this relationship. This supports the need for further research, which this study aims to address.

References

- Project Management Institute (PMI). (n.d.). PMBOK Guide.
- Atlassian. (n.d.). Project Scope.
- Adobe Business. (2025).
- Ogunberu et al. (2018).
- Dekkers & Forselius (2007).
- Maeri & Iravo (2022).