



Research Proposal

Title: Projects Failure in the Municipal Sector in the Kingdom of Saudi Arabia:
Causes and Mitigation Strategies

Prepared by:

Mohammad Ali AlMakrami

222001757

Ismael AlHasan AlMakrami

222001761

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1. Research Hypotheses

a. Research Questions:

- i. What are the primary causes of project failures in the municipal sector?
- ii. How effective are existing mitigation strategies?
- iii. What recommendations can be proposed for improving project success rates?

b. Hypotheses:

- i. Check whether the presence of correlation between the findings of the study and project failures in the municipal sector is existed or not.
- ii. Examine the effectiveness of existing mitigation strategies if it is influenced by the findings.
- iii. Implementation of proposed recommendations will lead to a measurable improvement in project success rates.

2. Literature Review:

- Overview of municipal projects in Saudi Arabia.
- Previous studies on project failures in similar contexts.
- Existing literature on causes and mitigation strategies for project failures.
- Critique of gaps in current knowledge.

3. Methodology:

a. Research Design:

- i. Qualitative approach based on a comprehensive literature review.
- ii. Analysis of reports from the Ministry of Municipal and Rural Affairs and Housing.

b. Data Collection:

- i. Review of academic articles, government reports, and relevant documents.
- ii. analysis of the Ministry's reports and other authoritative sources.

c. Ethical Considerations:

- i. Ensure adherence to copyright and intellectual property rights.
- ii. Respect the confidentiality of sensitive information in government reports.

4. Significance of the Study:

a. Contribution to Academic Knowledge:

- i. Filling gaps in the current understanding of municipal project failures.
- ii. Providing a foundation for future research in project management.

b. Practical Implications

- i. Offering insights to policymakers for effective project management.
- ii. Enhancing the success rates of municipal projects in Saudi Arabia.

5. Research structure:

a. Introduction:

- i. Background:

1. Brief overview of the municipal sector in the Kingdom of Saudi Arabia.
2. Significance of municipal projects in infrastructure development.
3. The prevalence of project failures in the municipal sector.
- ii. Problem Statement:
 1. Identification of the research problem: Project failures in the municipal sector.
 2. The impact of project failures on community development and government initiatives.
- iii. Research Objectives:
 1. To identify the primary causes of project failures in the municipal sector.
 2. To explore existing mitigation strategies and their effectiveness.
 3. To propose recommendations for improving project success rates.
- iv. Literature review:
- v. Analysis:
 1. A comprehensive understanding of the causes of municipal project failures.
 2. An evaluation of existing mitigation strategies.
 3. Recommendations for improving project success rates in the municipal sector.
 4. Conclusion:
 - a. Section A: Recap of the research problem and objectives.
 - b. Section B: Anticipated contributions to academia and practical applications.

6. Research limitation:

Determining the research limitations is an essential aspect of a research proposal as it demonstrates a clear understanding of the study's scope and potential constraints. For this study, some possible research limitations could include:

- Geographic Scope:
 - o Limitation: The study focuses exclusively on municipal projects within the Kingdom of Saudi Arabia.
 - o Rationale: Due to resource constraints or the need for a specific context, the research does not encompass municipal projects in other countries.
- Data Availability:
 - o Limitation: The study relies on available data from the Ministry of Municipal and Rural Affairs and Housing.
 - o Rationale: The research acknowledges potential limitations in data access and availability, which could impact the comprehensiveness of the findings.
- Time Constraints:
 - o Limitation: The study is confined to a specific timeframe, e.g., projects conducted within the last decade.
 - o Rationale: The choice is made to ensure the relevance of the study to current conditions, but it may limit the historical analysis of long-term projects.
- Stakeholder Perspectives:
 - o Limitation: The research does not include direct interviews with stakeholders.

- Rationale: Due to logistical constraints or other considerations, the study relies on literature reviews and official reports, potentially missing some firsthand perspectives.
- Scope of Mitigation Strategies:
 - Limitation: The study may not comprehensively cover all possible mitigation strategies.
 - Rationale: Due to the vast nature of project management, the study focuses on a subset of strategies, potentially overlooking alternative approaches.
- External Factors:
 - Limitation: External economic, political, or social factors beyond the scope of the study may impact project outcomes.
 - Rationale: Acknowledging that the study cannot control or predict all external influences that may affect municipal projects.
- Generalization:
 - Limitation: Findings may not be universally applicable to all municipal projects.
 - Rationale: Recognizing that variations exist between different municipal projects and that the study's findings may not be directly transferable to all contexts.

7. Initial Reference list

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- b. عتيق الفايدى, س., & منصور الشعيبى, خ. (2015). الأسباب الرئيسية فى تعثر مشاريع صناعة النفط والغاز بمدينة ينبع الصناعية – المملكة العربية السعودية. المجلة العلمية للإقتصاد و التجارة, 45(4). <https://doi.org/10.21608/jsec.2015.163966>
- c. ال عزام, س. (2022). أثر العدالة التنظيمية على التمكين الإداري على موظفي القطاع البلدي دراسة تطبيقية على موظفي أمانه منطقة عسير. مجلة بحوث الشرق الأوسط, 0(0). <https://doi.org/10.21608/mercj.2022.133078.1264>
- d. Alotaibi, F. M. S. (2014). Impact on quality culture of total quality management practices factors. International Journal of Business and Economic Development, 2.(3)
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