



مجموعة جامعة
الجميع للذكاء
للتعليم القابضة

MIDOCEAN
UNIVERSITY
BY EVERYONE'S SMART UNIVERSITY

Project Governance

PMG 424

Lecture 0
Overview

Prepared by
Dr Hakem Sharari

www.midocean.ae

Session Outline

- Academic Agenda
- Course Objectives
- Course Description
- Learning Outcomes
- Topics
- Conclusion

Academic Agenda

الأسبوع 1	أسبوع توجيهي
الأسبوع 2	محاضرة 1 + اختبار قصير + حلقة نقاش
الأسبوع 3	محاضرة 2 + اختبار قصير + حلقة نقاش
الأسبوع 4	محاضرة 3 + اختبار قصير + حلقة نقاش
الأسبوع 5	محاضرة 4 + اختبار قصير + حلقة نقاش
الأسبوع 6	محاضرة 5 + اختبار قصير + حلقة نقاش
الأسبوع 7	محاضرة 6 + اختبار قصير + حلقة نقاش
الأسبوع 8	محاضرة 7 + اختبار قصير + حلقة نقاش
الأسبوع 9	محاضرة 8 + اختبار قصير + حلقة نقاش
الأسبوع 10	محاضرة 9 + اختبار قصير + حلقة نقاش
الأسبوع 11	محاضرة 10 + اختبار قصير + حلقة نقاش
الأسبوع 12	حلقة نقاش
الأسبوع 13	الاختبارات النهائية

Quizzes & Exams

-- أسئلة الاختبار القصير / MCQ / Matching / true & false / أسئلة صوتية

-- تعد الإجابة علي الاختبار القصير بمثابة الحضور للطالب.

-- الإختبار القصير من ٨ درجة / ٨ اسئلة. (بمجموع ٨٠ درجة)

-- فترة عقد الإختبار القصير ٢٤ دقيقة.

-- الإختبار النهائي سيكون من خلال المودل.

-- أسئلة الإختبار النهائي / MCQ / Matching / true & false / أسئلة صوتية

-- الإختبار النهائي من ٢٠ درجة.

Obligations and Grading

الأعمال	توزيع الدرجات - 100%
محاضرة مسجلة أسبوعياً - السبت من كل أسبوع	حضور المحاضرة - حل الأسئلة المصاحبة
اختبار قصير مصاحب للمحاضرة بشكل أسبوعي	8 درجات لكل اختبار قصير - بمجموع 80 %
حلقة نقاش افتراضية أسبوعية لمناقشة محتوى المحاضرة المسجلة.	الحضور اختياري
الاختبار النهائي	20%

يتم احتساب الغياب من خلال حل الطالب للاختبار القصير المصاحب للمحاضرة المسجلة الأسبوعية، وإذا تغيب الطالب 4 اختبارات قصيرة يعتبر الطالب في هذه الحالة حرمان. آخر موعد للاعتذار عن أي اختبار قصير يكون قبل إغلاق موعد الاختبار مع إرفاق دلائل ثبوتية لأي عذر قهري أو مرضية عبر نموذج الاعتذار عن اختبار قصير عبر منصة (SIS). آخر موعد للاعتذار عن الاختبار النهائي يكون قبل موعد عقد الاختبار مع إرفاق الدلائل الثبوتية لأي عذر قهري أو طبي، عبر نموذج الاعتذار عن اختبار نهائي عبر منصة (SIS). ولن يتم احتساب أي عذر بعد نهاية الموعد.

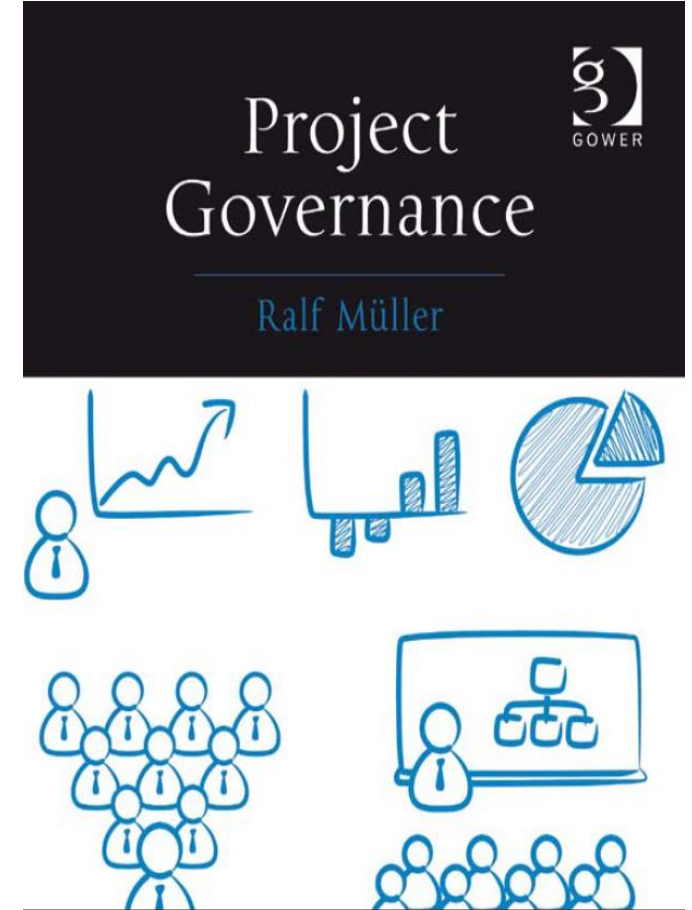
● يحق لإدارة الجامعة مراعاة بعض الظروف القهرية.

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Course Description

- Credit Hours: 3 Credit Hours
- The materials and reference for this course will be:
 - The textbook: Project Governance by Ralf Müller
 - Lecture notes and slides



Online Lecture

- Answer your questions/inquiries
- Solve different issues/problems
- Discuss your opinions with the instructor/classmates
- Trigger activities related to previous session topics

Course Objectives

- Introducing the principles of project governance
- Using governance to establish a good project structure, harmonizes processes and resources, and provides a smooth path to achieve project goals
- Applying governance to remove costly inefficiencies that negatively impact smooth running and reduces the risk of conflict
- Providing an opportunity to discuss enterprise projects and other megaprojects

Learning Outcomes

- Categorize the core issues of project governance within the context of projects and programs
- Evaluate and critique the strengths and challenges of various governance structures
- Given a large enterprise project, recommend methods and procedures that ensure the project is governed according to best practices
- Evaluate how changes to project scope may impact the project's schedule, cost, and quality, and create a scope document that will produce the desired project outcomes

Course Topics

1. Definition of governance
2. Types of governance structures and management scope
3. Creating governance structures and processes associated with project-scope management
4. Creating a transparent and accountable organization with well-defined. roles and that is based on transparency and accountability
5. Understanding project ownership versus asset ownership

Course Topics

6. Understanding project governance structures in large projects, programs, or portfolios
7. Understanding the roles of governance in decision making, risk management, including opportunity management and threat management, and resource allocation
8. Verification and validation
9. Enterprise PM

Areas of Discussion

- What is governance
- Why do we need governance?
- Definitions of governance
- Governance theories
- Governance of projects and project management as a subset of corporate governance
- Paradigms for project and project management governance

Areas of Discussion

- Migrating to a project-based organization
- Organizational context
- How much project management is enough?
- Key roles and individuals in the framework

Areas of Discussion

- Projects as temporary organizations
- Institutions responsible for governance of projects and project management
- Institutions for governance of projects
- Institutions for governance of project management
- Existing standards and guidelines

Areas of Discussion

- What is project ownership
- What is asset ownership
- The difference between project ownership versus asset ownership
- Why we need to differentiate between project ownership versus asset ownership
- Programs and portfolios as a form of governance
- Governance of project portfolios

Areas of Discussion

- Governance of programs
- Understanding decision-making.
- The relationship between decision-making and governance
- How governance can help identifying and addressing or managing opportunities and threats
- The interlink between governance and resource allocation
- Linking governance of projects, programs and portfolios

Areas of Discussion

- A model for Governance of Projects, Programs and Portfolios
- The future of project governance
- Managing projects on a companywide scale
- Implementing strategies and processes to streamline and improve the effectiveness of project management on a large scale
- Creating a project management department

Conclusion

Definition of governance	Defining governance and why we need it.
Types of Governance Structures	Exploring existing governance theories, paradigms, and structures
Creating Project-focused Governance Structures	Understanding governance in the context and scope of project management
Transparent and Accountable Organizations	Discussing how to create transparent and accountable organizations and the main roles needed
Project Ownership vs Asset Ownership	Differentiating between project ownership and asset ownership
Understanding Project Governance Structures	Understanding governance structures within different scales of projects, programs, and portfolios
Governance, Decisions, Risks, and Resources	Clarifying the interlink between governance and decision-making, risk management, and resource allocation
Verification and Validation	Presenting a model for governance of projects, programs and portfolios, and envisaging the future of project governance
Enterprise PM	Describing how projects on a companywide scale

Reference

